

THE HOW, WHAT, AND WHY OF HAPPINESS AT HOME AND WORK

THE HOW OF HAPPINESS

A New Approach to Getting the Life You Want



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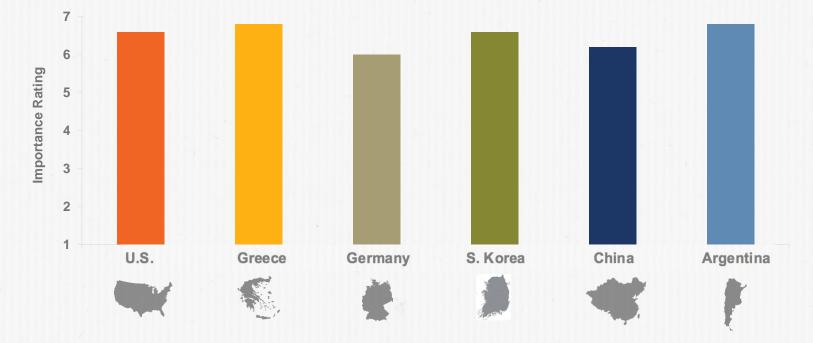
Karynna Okabe-Miyamoto, & Ashley Stapley

HOW IMPORTANT IS HAPPINESS TO YOU?



FROM: (1) Diener, E., Suh, E. M., Smith, H., & Shao, L. (1995). National differences in reported subjective well-being: Why do they occur? Social Indicators *Research*, 34, 7-32; (2) Diener, E. (2000). Subjective well-being: The science of happiness and a proposal for a national index. *American Psychologist*, 55, 34-43.

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225 STUDIES ON THE BENEFITS OF HAPPINESS

Happy people...

- Are more productive at work and more creative
- Make more money and have superior jobs
- Are better leaders and negotiators
- Are more likely to marry and to have fulfilling marriages, and less likely to divorce
- Have more friends and social support
- Have stronger immune systems, are physically healthier, and even live longer
- Are more helpful and philanthropic
- Show more resilience to stress and trauma

FROM: Lyubomirsky, S., King, L. A., & Diener, E. (2005). The benefits of frequent positive affect: Does happiness lead to success? *Psychological Bulletin, 131,* 803-855. **SEE ALSO**: Walsh, L. C., Boehm, J. K., & Lyubomirsky, S. (2018). Does happiness promote career success? Revisiting the evidence. *Journal of Career Assessment, 26,* 199-219. Diener, E., Pressman, S., Hunter, J., & Delgadillo- Chase, D. (2017). If, why, and when subjective well-being influences health, and future needed research. *Applied Psychology: Health and Well-Being, 9,* 133–167.



DEFINING HAPPINESS

- Cognitive and affective component: Experience of frequent positive emotions AND a sense that one's life is good
- In other words, being happy in your life AND being happy with your life

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WORK PERFORMANCE



- **STEP 1:** Measure how happy employees are (average 45 years old, on job 17 years)
- **STEP 2:** 3.5 years later, their department managers rate them on overall work performance and on these dimensions:
 - ✓ Offers useful ideas
 - ✓ Has high goals for performance
 - ✓ Pays attention to my instructions & feedback
 - ✓ Works well with others
- **RESULTS:** Happier employees are rated by supervisors as superior on all dimensions.

FROM: Wright, T. A., & Staw, B. M. (1999). Affect and favorable work outcomes: Two longitudinal tests of the happy-productive worker thesis. *Journal of Organizational Behavior, 20, 1-23.*



CREATIVITY

 STEP 1: Induce happy mood



• STEP 2:

Complete a test of creativity

CRAB SAUCE PINE

• **RESULTS**:

Those in a happy mood are more creative than those in a neutral mood.

FROM: Estrada, C., Isen, A. M., & Young, M. J. (1994). Positive affect improves creative problem solving and reported source of practice satisfaction in physicians. *Motivation and Emotion, 18,* 285-299.



TO SUMMARIZE SO FAR:

Happy workers...

- Are physically healthier
- Accomplish more
- Offer creative ideas
- Help their colleagues

QUESTION:

Is it possible to become happier?

And, if yes, how?



OUR ARGUMENT:

Despite the finding that our happiness is partially genetically influenced and despite the finding that our life situations have a surprisingly small impact on how happy we are, still a very large portion of happiness is in our power to change.

FROM: (1) Lyubomirsky, S., Sheldon, K. M., & Schkade, D. (2005). Pursuing happiness: The architecture of sustainable change. *Review of General Psychology*, 9, 111-131. (2) Lyubomirsky, S. (2008). *The how of happiness: A scientific approach to getting the life you want*. New York: Penguin Press.

HAPPINESS-INCREASING STRATEGIES

- Expressing gratitude and appreciation
- Practicing acts of kindness
- Coping well with adversity
- Nurturing optimistic thinking
- Learning to forgive
- Savoring the moment

- Investing in relationships
- Committing to significant life goals

THE HOW OF

A New Approach to Getting the Life You Want

- Practicing your religion
- Meditating regularly
- And engaging in physical activity or exercise

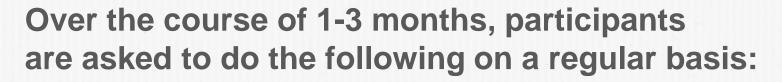




POSITIVE INTERVENTION:

An experiment in which people are instructed to change themselves in some way that has a **positive outcome**.

HAPPINESS INTERVENTIONS WE HAVE CONDUCTED:



- Commit acts of kindness
- Count their blessings
- Live their life like it's their "last month"
- Act more extraverted or open

- Write gratitude letters
- Visualize their best possible future
- Affirm their most important values
- Savor and replay happy days

FOR RECENT REVIEWS, SEE: (1) Layous, K., & Lyubomirsky, S.(2014). The how, why, what, when, and who of happiness. In J. Gruber & J. Moscowitz (Eds.), *Positive emotion: Integrating the light and dark sides* (pp. 473-495). New York: Oxford University Press. (2) Boehm, J. K., Ruberton, P. M., & Lyubomirsky, S. (in press). The promise of fostering greater happiness. In S. J. Lopez, Edwards, L., & Marques, S. (Eds.), *Oxford handbook of positive psychology* (3rd ed.). New York: Oxford University Press.

MY LAB'S FOCUS

QUESTION: How and why do happinessenhancing strategies work?

That is, what are the factors that underlie their effectiveness?

INSTRUCTIONS FOR 6-WEEK "COUNT YOUR BLESSINGS" INTERVENTION:



There are many things in our lives, both large and small, that we might be grateful about. Think back over the events of the past week and write down on the lines below up to five things that happened for which you are grateful or thankful.

This week I am grateful for:

6-WEEK "COUNT YOUR BLESSINGS" INTERVENTION: THE IMPORTANCE OF DOSAGE

(N = 125)



FROM: Lyubomirsky, S., Sheldon, K. M., & Schkade, D. (2005). Pursuing happiness: The architecture of sustainable change. Review of General Psychology, 9, 111-131.

Which factors are important for pursuing happiness in the most optimal ways?

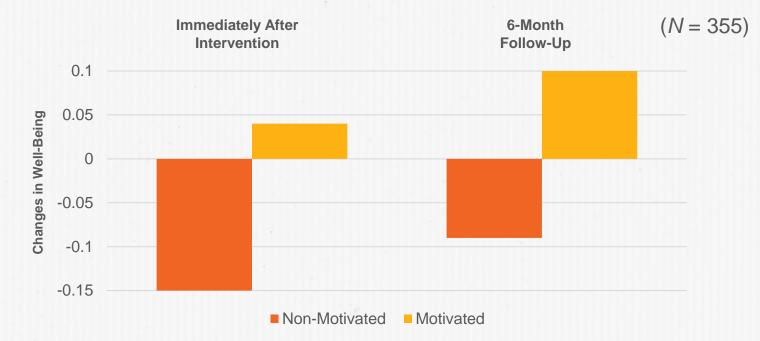
- Dosage
- Person-activity fit
- Motivation
- "Other" orientation



THEME OF MY RESEARCH: "FIT" IS CRITICAL

- Fit with your personality
- Fit with your goals
- Fit with your strengths
- Fit with your culture
- Fit with the source of your unhappiness

8-WEEK GRATITUDE & OPTIMISM INTERVENTION: THE IMPORTANCE OF MOTIVATION

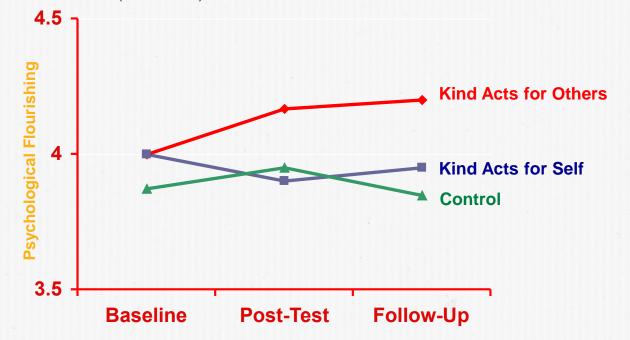


FROM: Lyubomirsky, S., Dickerhoof, R., Boehm, J. K., & Sheldon, K. M. (2011). Becoming happier takes both a will and a proper way: An experimental longitudinal intervention to boost well-being. *Emotion*, *11*, 391-402.

Which factors are important for pursuing happiness in the most optimal ways?

- Dosage
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4-WEEK "KIND ACTS FOR SELF VS. OTHERS" INTERVENTION: **"OTHER" ORIENTATION AS MODERATOR** (N = 473)





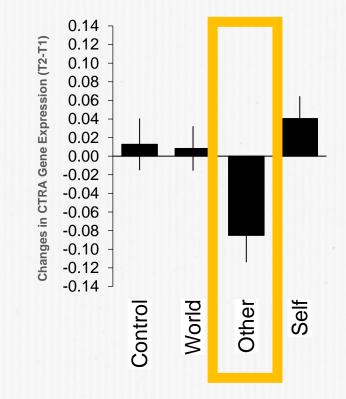
FROM: Nelson, S. K., Layous, K., Cole, S., & Lyubomirsky, S. (2016). Do unto others or treat yourself?: The effects of prosocial and self-focused behavior on psychological flourishing. *Emotion*, *16*, 850-861.

Which factors are important for pursuing happiness in the most optimal ways?

- Dosage
- Person-activity fit
- Motivation
- "Other" orientation

QUESTION: CAN BEING GENEROUS IMPROVE HEALTH?

KINDNESS OVER 4 WEEKS LEADS TO SHIFTS IN IMMUNE GENE EXPRESSION (N = 159)



CONDITIONS:

- Control—Keep track of daily activities
- ✓ World—Do acts of kindness for the world
- ✓ Other—Do acts of kindness for others
- Self—Do acts of kindness for yourself

FROM: Nelson-Coffey, S. K., Fritz, M., Cole, S., & Lyubomirsky, S. (2016). Kindness in the blood: A randomized controlled trial of the gene regulatory impact of prosocial behavior. *Psychoneuroendocrinology*, *81*, 8-13.

INSTRUCTIONS FOR:

6-WEEK "THREE GOOD THINGS" INTERVENTION AT JAPANESE FIRM



Please write down three things that went well this week at work and explain why they went well. The things you list can be relatively small in importance (e.g., "my coworker made the coffee today") or relatively large in importance (e.g., "I earned a position with greater responsibility").

GOOD THING #1: _	
GOOD THING #2: _	
GOOD THING #3:	

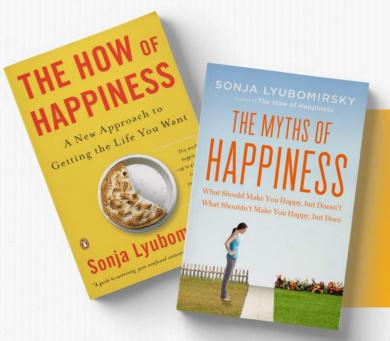
FROM: Chancellor, J., Layous, K., & Lyubomirsky, S. (2015). Recalling positive events at work makes employees feel happier, move more, but interact less: A 6-week randomized controlled intervention at a Japanese workplace. *Journal of Happiness Studies, 16,* 871-887.



LEADERS MATTER

- Research shows that the happiness of leaders is contagious
- Leaders model strengths like gratitude and generosity

FROM: Sy, T., Côté, S., & Saavedra, R. (2005). The contagious leader: Impact of the leader's mood on the mood of group members, group affective tone, and group processes. *Journal of Applied Psychology*, *90*, 295-305.



"Happiness depends upon ourselves."

- Aristotle

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